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#### Approach - all data

- Data has been taken from contributors who have data stored on eMOS.
- All expenditure held within the eMOS database is aligned to RICS categories and therefore this mapping has been transferred across to our dataset. Some exceptional costs have been excluded as they are very specific to individual properties and would not be useful for the analysis. These include items such as irrecoverable VAT and income operating expenses.
- ▶ The expenditure information analysed in this report is taken from actual expenditure reviewed by BDO, in line with the RICS Professional Standard for Service Charges in Commercial Property and has, therefore, been classified in line with the standard cost categories and only included where this review has been completed. All expenditure is therefore final and only included where we have a full year of data.
- In addition to the expenditure information, we have also sourced standing information by working with our contributors and information available in the public domain.
- ► For our analysis we have excluded exceptional, income and miscellaneous costs as these are costs outside of day-to-day running costs of a building.



#### Office data

Most modern buildings will have air conditioning with a significant impact on energy usage.

Expenditure data has been taken for buildings for which office is the majority type of usage, this judgement was based on floor area as set out in the budget.



#### Shopping centre data

For our analysis, we have considered Enclosed vs Open styles of shopping centres as these can have larger implications for energy usage.



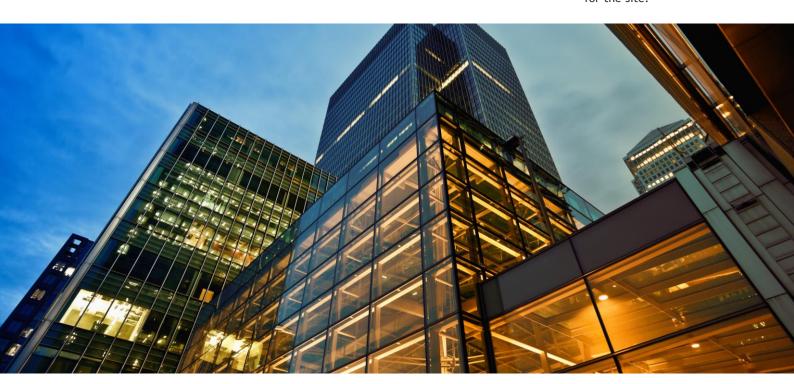
#### Retail park data

As retail parks are generally a collection of units spread over a large area, for consideration of energy efficiency ratings, we have selected the unit carrying the larges floor area to set the benchmark for the site.



## Industrial park data

As industrial parks are generally a collection of units spread over a large area, for consideration of energy efficiency ratings, we have selected the unit carrying the larges floor area to set the benchmark for the site.



#### **Datasets**

The data has been classified in two datasets:

'Comparative' and 'All data'

- Comparative: Properties where we have three years of expenditure data, allowing us to do meaningful analysis on the trends across three years.
- ▶ All data: Properties including the above where we have the latest year of expenditure allowing us to do analysis on a slightly larger dataset.

The accounting year-end date has been used to determine which 'year' expenditure data is assigned to as follows:

- 2022: Year-ends which fall within the period
   1 January 2022 to 31 December 2022
- 2023: Year-ends which fall within the period 1 January 2023 to 31 December 2023
- 2024: Year-ends which fall within the period 1 January 2024 to 31 December 2024

# Accounting year end date falls within: Year one Year two Year three 01 January 2022 31 December 2022 01 January 2023 31 December 2023 31 December 2024 31 December 2024



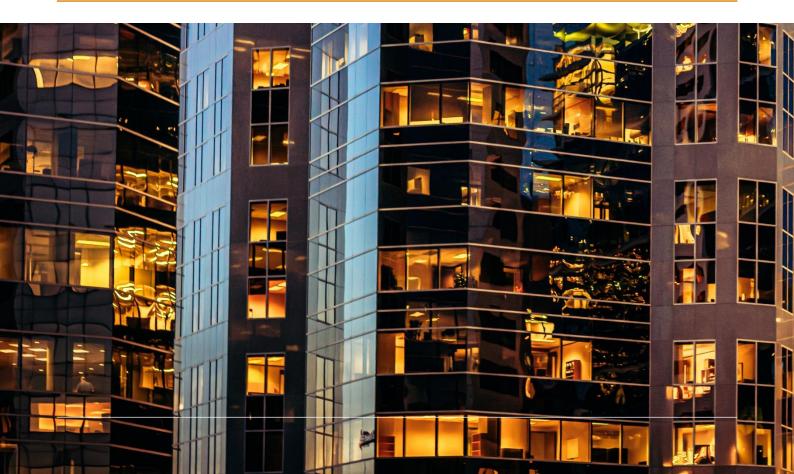
## Cost per square foot calculations

- ▶ Cost per square foot (sq. ft.) has been used as the basis for our analysis.
- Cost per sq. ft. is calculated by taking total service charge costs for the year divided by the area of the property. This gives the results of a pound (GBP) per sq. ft. value.
- ▶ Whilst there are different approaches that can be taken to calculate the net lettable area of a building, the sq. ft. area for our data was sourced from the service charge budget packs for consistency.
- Cost per sq. ft. allows for comparison and analysis to be completed effectively between differing sizes of buildings.

#### Worked example 1 - cost per square foot

For each individual property, the cost per sq. ft. of each fee type is calculated by dividing the years expenditure by the properties total area (in sq. ft.). See below worked example for further explanation.

Cost class: Soft services	Expenditure total	Property area (sq. ft.)	Cost per (sq. ft.)
Security	£55,000	50,000	£1.10
Cleaning & environmental	£47,500	50,000	£0.95
Landscaping	£7,500	50,000	£0.15
Marketing & promotions	£500	50,000	£0.01



#### Use of median value

- ▶ Median has been used for our primary analysis of cost per sq. ft.
- ▶ The median is the value found by lining up all values for a data point and selecting the item at the mid-point.
- ▶ This is an effective way of reducing the impact of outlier values and returns a value that is likely to be found within a 'typical' service charge reconciliation.
- For our analysis we have excluded zero values so that results are not skewed by expenditure lines where there is simply no spend incurred.
- ▶ The benefit of this is that we are able to report true 'typical' values and that the effect of outliers does not disproportionately impact the result.

#### Worked example 2 - median calculation

For each individual fee type, the cost per sq. ft. of each property with expenditure in that line is collated and a median is calculated from these figures. See below worked example for further explanation.

Cost per sq. ft.				
Cost class: Soft services	Property A	Property B	Property C	Median
Security	£1.10	£0.87	£0.80	£0.87
Cleaning & environmental	£0.95	£1.07	£0.80	£0.95
Landscaping	£0.15	£0.10	£0.12	£0.12
Marketing & promotions	£0.01	£0.02	£0.01	£0.01
Soft services total				£1.95

In the above example, there are three properties with security costs, properties A, B & C. These figures of £1.10, £0.87 and £0.80 are collated and a median is calculated of £0.87 per sq. ft. The total for the cost class is the total of the median values identified for each cost category within the class.

This calculation is completed for all fee types, and these are the figures represented in each of the median cost per sq. ft. tables throughout the report.



#### Worked example 3 - percentage tables

Each percentage table is based on the relevant median cost per sq. ft. table immediately preceding it. The basis of these tables is to take each median cost per square foot from the preceding table and divide it by the grand total cost. Thereby producing a % for each fee type and cost class total the represents the proportion it makes up of total costs. See below worked example for further explanation.

Cost class: Soft services	Median cost per sq. ft.	%
Security	£1.26	15.3%
Cleaning & environmental	£1.12	13.6%
Landscaping	£0.05	0.6%
Marketing & promotions	-	0.0%
Soft services total	£2.43	29.5%
Grand total	£8.22	100.0%

In the above example, security costs have a median cost per sq. ft. of £1.26. There is a grand total median cost per square foot of £8.22. Therefore, security costs make up 15.3% of total costs (1.26/8.22=15.3%).



#### Sources

Service Charges in Commercial Property, 1st edition (rics.org)



# Efficiency and sustainability

#### **Efficiency**

- The EPC ratings for each property have been sourced using government websites which publish the relevant data. For properties in England, Wales or Northern Ireland, GOV.UK was used. For properties in Scotland, the Scottish EPC Register was used (see sources below)
- ▶ Where multiple ratings for a single address were available the most relevant EPC was selected either by reference to the common areas or majority floor space
- Data has been cut in two ways in our analysis:
  - A and B, C, D to G
  - A, B, C, D, E to G.
- ▶ Data has been cut by 'A and B' 'C' and 'D to G' to give an even split of data between ratings for our three-year trend analysis. Where we analysed the full dataset, we have cut the data at a more granular level
- ▶ Whilst the current MEES (Minimum Energy Efficiency Standards) relates to F and G rated properties, there were very few in our sample. In both cases, these properties are grouped in with other ratings.

## Sustainability

- ▶ There are a number of sustainability certification systems available. We have looked at BREEAM ratings as an example of a holistic approach to a buildings environmental impact
- ▶ Where both interim and final stage assessments were identified for a single address. The most recent certification date was used to determine the relevant rating.



#### Sources

<u>Find an Energy Certificate - GOV.UK</u> Scottish EPC Register

https://bregroup.com/



# Size

## Size

- ▶ Buildings have been categorised into three sizes based on the floor area as set out in each service charge budget
- ▶ The size categories were set in this way to give an even split within the dataset.

## Offices

Size	Floor area (Sq. ft.)
Small	0 to 49,999
Medium	50,000 to 99,999
Large	100,000 to 299,999
Extra Large	300,000 and above

## **Shopping centres**

Size	Floor area (Sq. ft.)
Small	0 to 99,999
Medium	100,000 to 249,999
Large	250,000 and above

## **Retail parks**

Size	Floor area (Sq. ft.)
Small	0 to 49,999
Medium	50,000 to 99,999
Large	100,000 and above

## **Industrial Parks**

Size	Floor area (Sq. ft.)
Small	0 to 74,999
Medium	75,000 to 149,999
Large	150,000 and above



# Region

Postcodes were sourced for each property from both BDO and contributor databases. These were then mapped to regions as set out below. The regions were selected to give reasonable sample sizes and an expectation of higher costs to be found in the south and London regions where a large amount of data was available.

#### Offices

- Central London E14, EC, SW1, W1, WC
- Greater London (excluding above specific areas)
  BR, CR, DA, E, EN, HA, IG, KT, N, NW, RM, SE, SM,
  SW, TW, UB, W, WD
- South
  AL, BA, BH, BN, BS, CM, CO, CT, DT, EX, GL, GU, HP, LU, ME, MK, OX, PL, PO, RG, RH, SG, SL, SN, SO, SP, SS, TA, TN, TQ, TR
- Rest of the UK
  Includes all areas not included above

#### Shopping centres, Retail parks and Industrial parks

- London
  BR, CR, DA, E, EC, EN, HA, IG, KT, N, NW, RM, SE, SM, SW, TW, UB, W, WC, WD
- South
  AL, BA, BH, BN, BS, CM, CO, CT, DT, EX, GL, GU, HP, LU, ME, MK, OX, PL, PO, RG, RH, SG, SL, SN, SO, SP, SS, TA, TN, TQ, TR
- Rest of the UK
  Includes all areas not included above





# Inflation & budget variance

#### Inflation

Consistent with the median calculation example, the median costs per sq. ft. have been calculated for the relevant cost categories for all buildings, with both air conditioned, and non-air conditioned buildings included to give a broad view across the population. We selected the top cost categories by percentage of overall service charge costs and the total costs line excluding miscellaneous and exceptional expenses for comparison against inflation.

Our measure of inflation has been taken from the Office for National Statistics (ONS) long run dataset tracking inflation and has been rebased to 31 December of our Year 1 for comparison with our data. The inflation line is taken from the RPI figure at 31 December for each year of the datasets (noting that not all accounting year ends will be aligned to this but will fall within the preceding twelve months). We have rebased each of our line items to compare relative increases or decreases in costs across the years.

#### **National Minimum Wage**

Our measure of minimum wage has been taken from the UK government website for national minimum wage rates. Minimum wage rates change 1 April every year and frequently change age bandings. Therefore, the oldest grouping has been selected each year. As rates are set annually and are offset from calendar year, minimum wages has been rebased to what is would have been 31 December of our Year 1, assuming a straight-line basis between years.



#### Sources

https://www.ons.gov.uk/economy/inflationandpriceindices/timeseries/cdko/mm23

https://www.gov.uk/national-minimum-wage-rates

#### **Budget variance**

The variance to budget has been calculated by subtracting total service charge budget for the year from total service charge costs for the year, then dividing the result by total service charge budget for the year to give a % overspend (positive) or % underspend (negative).

The budget values for each service charge are taken from the data stored in eMOS.

## Worked example 4 - Variance to budget

For each individual property, variance to budget is calculated by subtracting the year's budget from its total costs, then dividing the result by the budget. See below worked example for further explanation.

Variance to budget	Property A	Property B	Property C
Total service charge costs for the year	£25,000	£43,000	£43,000
Total service charge budget for the year	£22,000	£51,000	£45,000
Overspend/(under spend)	£3,000	(£8,000)	(£2,000)
Variance to budget	13.6%	(15.6%)	(4.4%)

## Define key terms

**Upper and lower quartile:** The lower quartile is the value under which 25% of data points are found when they are arranged in increasing order. The upper quartile is the value under which 75% of data points are found when arranged in increasing order.

#### FOR MORE INFORMATION:

Andrea Hunt
Partner, BDO LLP
Head of Service Charge Accounting
+44 (0) 7467 947 203
andrea.hunt@bdo.co.uk

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